

# Radiographers Registration Board

Standards of Proficiency and Practice Placement Criteria

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## Supporting CORU documentation

The following documents must be read in conjunction with each other by applicants for recognition of professional qualifications:

- The application form for recognition of international qualifications
- Guidance notes for recognition of international qualifications
- Standards of proficiency and criteria for practice placements

## Background

The Health and Social Care Professionals Act, 2005 (as amended) (HSCP Act, 2005) provides for the establishment of a Radiographers Registration Board, whose functions include establishing and maintaining a Register. Registration will allow a person to use the protected title.

The object of the Radiographers Registration Board is to protect the public by fostering high standards of professional conduct and professional education, training and competence among Radiographers and Radiation Therapist registrants (HSCP Act, 2005: Section 27(1)).

Statutory registration is fundamental to the delivery of quality and accountability in the provision of radiography and radiation therapy and will ensure that members of the public are guided, protected and informed, so that they can be confident that Radiographers and Radiation Therapists providing services are properly regulated and qualified for the job.

This system of statutory regulation is designed to ensure professional conduct and the maintenance of high standards of professional education and training among the Radiographers and Radiation Therapists, regardless of whether they work in the public or private sector or are self-employed.

All applicants who hold professional qualifications gained outside the Republic of Ireland (ROI) must first have their qualification recognised by the Radiographers Registration Board before an application for registration can be made.

## Standards of proficiency and Irish approved qualifications

One of the functions of the Radiographers Registration Board is to set the standards of proficiency for Radiographers and Radiation Therapists. The standards of proficiency are the threshold standards required for the safe and appropriate practice of the profession in Ireland. They are the knowledge, skills, competencies and professional attributes for the safe practise of the profession. The standards of proficiency are the standards required for all entrants to the register.

Irish approved qualifications for entry to the register are at the following levels:

#### Radiographer:

 Bachelor of Science at honours level in Radiography at a National Framework of Qualifications Level 8.

#### Radiation Therapist:

 Bachelor of Science in Radiation Therapy at honours level at a National Framework of Qualifications Level 8. The Radiographers Registration Board set standards for the delivery of education and training in Ireland for Radiographers and Radiation Therapists. It approves and monitor programmes against these standards. Graduates from an approved programme meet the Standards of Proficiency for Radiography and Radiation Therapy and are eligible to apply for registration. Please see the CORU website for the list of current approved Irish programmes.

# Recognition of professional qualifications obtained outside Republic of Ireland

If you were awarded your qualification outside the (ROI) and are interested in working here you must firstly apply to the Radiographers Registration Board to have your qualification recognised. You cannot apply for registration until your qualification is recognised.

The Radiographers Registration Board is designated as the Competent Authority under European Union (EU) legislation - Directive 2005/36/EC for the purposes of recognition of professional qualifications for applicants from the European Economic Area (EEA.

A Competent Authority under EU legislation is any authority or body e.g. regulatory body or professional body empowered by the State to validate professional qualifications. The Registration Board may also recognise professional qualifications from outside the EEA.

For further detailed information about Directive 2005/36/EC log on to the European Commission website: <a href="www.ec.europa.eu">www.ec.europa.eu</a>. Please also read the CORU Guidance notes regarding application for recognition of international qualifications

## Standards of proficiency

This section sets out the standards of proficiency required of graduates from an Irish approved programme for the safe and effective practice of the profession. They are the minimum standards necessary to protect the public and are required for entry to the Register.

They are also the standards of proficiency required of applicants with professional qualifications obtained outside ROI.

All applications for recognition of professional qualification (s) obtained outside of the ROI will be assessed against these standards of proficiency. Applicants must demonstrate to the Registration Board that their professional qualification(s) including any additional education and training and / or work experience gained in the profession meets the minimum standards of proficiency required. Evidence must be provided as part of the recognition application process.

The standards of proficiency explain the key obligations for a graduate in the profession and are accompanied by specific indicators, which provide more detail. The standards are highlighted in bold i.e. 2.1 with the specific indicators listed below them i.e. a, b, c...

These standards of proficiency are the intended learning outcomes which a professional qualification must meet. A diverse range of potential programmes and programme learning outcomes will be compatible with these standards.

The standards of proficiency are grouped under six domains:

Domain 1: Professional autonomy and accountability

Domain 2: Interpersonal and professional relationships

Domain 3: Effective communication

Domain 4: Personal and professional development

Domain 5: Provision of quality services

Domain 6: Knowledge, understanding and skills

### **Domain 1: Professional autonomy and accountability**

- 1) Practise within the legal and etical boundaries of their profession to the highest standard.
  - a) Act in the best interest of patients at all times and within the boundaries of their profession.
  - b) Respect and, in so far as possible, uphold the rights, dignity and autonomy of all patients as they participate in the diagnostic, therapeutic and social care process.
  - c) Provide and articulate professional and ethical practice.
  - d) Practise in accordance with current legislation applicable to the work of their profession.
  - e) Contribute to the development of effective, ethical and equitable policy and practice, regarding issues addressed by their profession.
  - f) Understand the implications of their duty of care for patients and professionals.
  - g) Understand the principles of professional regulation and the provisions of the Radiographers Registration Board Code of Professional Conduct and Ethics.
  - h) Manage themselves, their practice and that of others in accordance with the Radiographers Registration Board Code of Professional Conduct and Ethics.

## **Domain 1: Professional autonomy and accountability**

#### Graduates will:

#### 2) Practise in a non-discriminatory way.

- a) Acknowledge and respect the differences in beliefs and cultural practices of individuals or groups.
- b) Promote equality and respect, and practise in a culturally competent, nondiscriminatory and inclusive manner.
- c) Assist in the promotion and implementation of policies and systems to protect the health, safety, welfare, equality and dignity of patients, staff and volunteers with particular reference to the grounds of gender, civil status, family status, sexual orientation, religion, age, disability, race and membership of the Traveller community.

#### 3) Understand the importance of and be able to maintain confidentiality.

- a) Respect the confidentiality of patients and use information only for the purpose for which it was given.
- b) Understand confidentiality within a team setting.
- c) Understand the legal and ethical responsibility of maintaining patient confidentiality.
- d) Understand the limits of confidentiality particularly in relation to child protection, vulnerable adults and elder abuse.
- e) Be aware of data protection, freedom of information and other relevant legislation.
- f) Understand the potential conflict that can arise between confidentiality and whistle-blowing.

### Domain 1: Professional autonomy and accountability

- 4) Understand the importance of and be able to obtain informed consent.
  - a) Demonstrate competence in gaining informed consent to carry out assessments or provide treatment/interventions and to understand the legal implications of failing to obtain consent and continuing with the procedure.
  - b) Understand issues associated with informed consent for individuals with lack of capacity, children and patients who are unable to communicate.
  - c) Maintain accurate records relating to consent.
  - d) Respect the rights of the patients.
- 5) Be able to exercise a professional duty of care/service.
  - a) Recognise personal responsibility for one's actions and be able to justify reasons for professional decisions made.
  - b) Understand the need to maintain the highest standards of personal/professional conduct.
- 6) Be able to practise as an autonomous professional, exercising their own professional judgement
  - a) Know the limits of their practise and know when to seek advice or refer to another professional.
  - b) Recognise the need for consultation and/or supervision.
  - c) Be able to assess a situation, determine the nature and severity of the problem and call upon the required knowledge and experience to deal with the situation.
  - d) Be able to initiate appropriate resolution of problems and be able to exercise personal initiative.

- e) Understand the importance of both individual and team work in order to deliver the best patient centred service in line with local and national legislation and guidelines.
- f) Recognise that they are personally responsible for their own work and must accept and be legally accountable for their actions.

## 7) Recognise the need for effective self-management of workload and resources and be able to practise accordingly.

- a) Understand the demands that are placed on the professional practitioner in a given field and the skills required to practise effectively with the workload and available resources.
- 8) Understand the obligation to maintain fitness to practise.
  - a) Understand the need to practise safely and effectively within their scope of practice.
  - b) Understand the importance of maintaining their physical and mental health.
  - c) Understand the importance of being familiar with current and new developments and techniques in the practice of radiography and radiotherapy.
  - d) Understand the importance of keeping skills and knowledge up to date over a lifetime of practice.

### **Domain 2: Interpersonal and professional relationships**

- 1) Work, in partnership, with patients and their relatives/carers, and other professionals.
  - Demonstrate a capacity to build and sustain professional relationships as both an independent practitioner and collaboratively as a member of a team.
  - b) Demonstrate a capacity to engage patients and their carers in assessment and understanding the process of treatment preparation, delivery, potential side effects and their management.
  - c) Recognise and understand the concepts of power and authority in relationships with patients.
  - d) Be able to make appropriate decisions with respect to referrals or follow up through multi-disciplinary discussion.
- 2) Contribute effectively to work undertaken as part of teams (multi-disciplinary, inter-professional, multi-service or inter-agency).
  - Demonstrate professional collaboration, consultation and decision making in multi-disciplinary, inter-disciplinary, multi-service and inter-agency teams.
  - b) Demonstrate an understanding that relationships with professional colleagues can impact on service delivery and therefore should be based on mutual respect and trust.
  - c) Demonstrate ability to maintain standards of care in situations of personal differences.

#### **Domain 3: Effective Communication**

#### Graduates will:

- 1) Demonstrate effective and appropriate skills in communicating information, listening, giving advice, instruction and professional opinion.
  - a) Be aware of, understand and modify communication to address the characteristics and consequences of verbal and non-verbal communication and how this can be affected by factors such as gender, civil status, family status, sexual orientation, religious belief, age, disability, race or membership of the Traveller community.
  - b) Demonstrate the ability to produce clear, concise and objective written communication and reports.
  - c) Be able to select, move between and use appropriate forms of verbal and non-verbal communication, including listening skills, with patients and others.
  - d) Demonstrate an appropriate use of information technology.
  - e) Understand the importance of and demonstrate effective communication with other colleagues (inter-disciplinary communication), multi-disciplinary teams and management.

#### f) Radiographer:

Understand the need to provide patients (or people acting on their behalf) with the information necessary, in an appropriate format to enable them to make informed decisions regarding treatment, imaging and side effects.

#### **Radiation Therapists:**

Understand the need to provide patients (or people acting on their behalf) with the information necessary, in an appropriate format to enable them to make informed decisions regarding treatment and side effects.

g) Understand the need to use an appropriate interpreter to assist with language and communication difficulties for patients where necessary.

## **Domain 3: Effective Communication**

- 2) Understand the need for effective communication throughout the care of the patients.
  - a) Recognise the need to use interpersonal skills to facilitate the active participation of patients.
  - b) Show effectiveness when communicating with patients and an ability to manage conflict and resistance.
  - c) Demonstrate competence in presenting professional judgements and information in a variety of contexts.

### **Domain 4: Personal and Professional development**

- 1) Understand the role of reflective practice in relation to personal and professional development.
  - a) Understand the importance of self-awareness and self-reflection.
  - b) Be able to reflect critically on personal practice.
  - c) Be aware of the need to ensure that personal life experiences and personal value systems do not impact inappropriately on one's professional decision making or actions.
  - d) Understand the role, purpose and function of supervision.
  - e) Actively avail of opportunities for feedback, mentoring and support from colleagues in order to continuously improve personal practice.
  - f) Take responsibility for personal and professional development.
  - g) Develop and critically review a personal development plan which takes account of personal and professional needs.
  - h) Identify and avail of opportunities to promote professional development of self, colleagues and teams and the broader development of disciplines.
  - i) Understand the role of performance management as part of on-going professional development and effective service delivery.
  - j) Understand the role of continuing professional development (CPD) and demonstrate commitment to life-long learning.
  - Understand the necessity to maintain an accurate record and portfolio of all CPD activity.
  - Recognise the need to contribute to policy and development of the profession.
  - m) Recognise the contribution and value of research in developing evidenced/informed practice.

#### **Domain 5: Provision of quality services**

Graduates will:

#### 1) Be able to identify and assess patients.

- a) Understand the importance of correct patient identification and adhering to correct departmental policy.
- b) Be able to gather appropriate information.
- c) Select and use appropriate assessment techniques: undertake and record a thorough, sensitive and detailed assessment, using appropriate techniques and equipment.
- d) Undertake or arrange investigations as appropriate.
- e) Understand the importance of incident reporting including near misses and be familiar with relevant policies.
- f) Analyse and critically evaluate the information collected.

#### 2) Contribute to the planning of strategies to meet identified needs of patients.

- a) Contribute to the development and implementation of appropriate plans, interventions and strategies, according to best available evidence, agreed national guidelines, protocols and pathways, where available.
- b) Identify needs and resources required to implement effective management and intervention of plans.
- c) Have ability to work effectively and safely within available resources according to agreed national guidelines.

## 3) Use research, reasoning and problem solving skills to determine appropriate action.

- a) Recognise the value of research to the systematic evaluation of practice and take part in research where appropriate.
- b) Engage in evidence based practice, evaluate practice systematically, and participate in audit/review procedures.
- c) Be aware of a range of research and evaluative methodologies, including evidence/informed research.
- d) Demonstrate sound clinical/professional decision-making, which can be justified even when made on the basis of limited information e.g. imaging of trauma patient.

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e) Demonstrate a logical and systematic approach to problem solving.

## 4) Draw on appropriate knowledge and skills in order to make professional judgements.

- a) Understand the need to adjust/adapt their practice as needed to take account of new developments.
- b) Demonstrate a level of skill in the use of information technology appropriate to their profession.

## 5) Understand the need to formulate specific and appropriate management plans including the setting of timescales.

- a) Understand the requirement to adapt practice to meet the needs of different groups distinguished by, for example, physical, psychological, environmental, cultural or socio-economic factors.
- 6) Conduct appropriate assessment/diagnostic or monitoring procedures, treatment, or other actions safely and skilfully.
  - a) Understand the need to maintain the safety of both patients and those involved in their care.
  - b) Empower patients to manage their well-being and recognise the need to provide advice to the patient regarding imaging, treatment and side effects, where appropriate.

#### 7) Implement best practice in record management.

- a) Keep accurate, legible records and recognise the need to handle these records and all other information in accordance with applicable legislation, protocols and guidelines.
- b) Understand the need to use accepted terminology in making records.

## 8) Monitor and review the on-going effectiveness of planned activity and modify it accordingly.

- a) Gather information, including qualitative and quantitative data, that help to evaluate the responses of patients to their interventions.
- b) Evaluate intervention plans using tools and recognised performance/outcome measures. Revise the plans as necessary, and where appropriate, in conjunction with the patients.
- c) Recognise the need to monitor and evaluate the quality of practise and the value of contributing to the generation of data for quality assurance and improvement of programmes.

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- d) Recognise important factors and risk management measures, learn from adverse events and be able to disseminate learning.
- e) Make reasoned decisions to initiate, continue, modify or cease interventions/techniques/courses of action and record decisions and reasoning.
- f) Communicate reasoned concerns that may initiate modification or cessation of imaging techniques or treatment.

#### 9) Be able to evaluate audit, and review practice.

- a) Understand the principles of quality assurance and quality improvement.
- b) Understand the importance of the role of audit and review in quality management, including the use of appropriate outcome measures.
- c) Monitor and evaluate performance by participating in regular audits and reviews in accordance with national guidelines/best practice and implement improvements based on the findings of these audits and reviews.
- d) Participate in quality assurance programmes and document appropriately.
- e) Understand the value of reflective practice and the need to record the outcome of such reflection.
- Recognise the value of multi-disciplinary clinical case conferences, and other methods of review.

#### Domain 6: Knowledge, understanding and skills

Graduates will:

- 1) Know and understand the key concepts of the bodies of knowledge which are relevant to the profession.
  - a) Demonstrate a critical understanding of relevant biological sciences, human development, social sciences and other related sciences.
  - b) Have knowledge of human anatomy (surface, cross-sectional and radiographic), physiology and pathology of the human body.
  - c) Understand radiation physics, radiation biology, diagnostic, radiotherapy equipment as appropriate.
  - d) Understand the radiological principles on which radiography/radiotherapy is based.
  - e) Have knowledge of radiation protection and relevant legislation, understand risks and benefits involved in the practice of imaging.
  - f) Understand and have awareness of the importance of the local rules regarding radiation protection and work within their guidelines, using personal monitoring equipment as required.
  - g) Adhere to the ALARA (As Low As Reasonably Achievable) Principle at all times.
  - h) Understand the need to ensure the physical and radiation safety of all individuals.
  - i) Have knowledge of computer skills pertaining to image collection, manipulation and storage of data.
  - j) Be familiar with the Irish Institution of Radiography and Radiation Therapy Intravenous Cannulation / Administration guidelines when administrating IV contrast agents, and operate in accordance with the local protocols. Have an awareness of and be able to recognise adverse side effects and take appropriate action.
  - k) Know and understand the principles and applications of scientific enquiry, including efficacy, the research process and evidence based practice.
  - Demonstrate an understanding of the theory, concepts and methods pertaining to practice within their profession.
  - m) Demonstrate professional collaboration, consultation and decision making skills in multi- disciplinary, inter-disciplinary, multi-service and inter-agency teams.

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- n) Understand the theoretical basis of and the variety of approaches to assessment, diagnosis, intervention and treatment.
- Understand the difference between normal and abnormal appearances evident on images. Identify, note and address abnormal appearances appropriately.
- p) Have knowledge of physical and psychological side effects and how they are managed and reported appropriately.
- q) Demonstrate an understanding of Quality Assurance procedures and how they impact on image quality in clinical practice

#### Radiographer specific indicators:

- a) Have appropriate knowledge of the signs and symptoms of a broad range of pathologies and trauma which are used as clinical indications for referral for imaging procedures and be able to justify the referral and assess its appropriateness.
- b) Demonstrate the ability to perform independently all general radiography techniques within all settings including departmental, dental, theatre (inclusive of fluoroscopy), hospital wards and emergency rooms.
- c) Demonstrate the ability to adapt techniques and produce diagnostic images facilitating accurate clinical diagnosis in various patient presentations and conditions.
- d) Understand the various modalities used in diagnostic imaging. Be familiar with their application to be able to discuss clinical appropriateness and be able to assist with procedures. This will include, but not limited to:
  - 1) Fluoroscopy
  - 2) Angiography (to include Cardiovascular)
  - 3) Mammography,
  - 4) Computed Tomography (CT)
  - 5) Magnetic Resonance (MR)
  - 6) Ultrasound
  - 7) Nuclear Medicine / Radionuclide Imaging (RNI)
  - 8) Hybrid Imaging:
    Single Photon Emission Computed
    Tomography Computed Tomography
    (SPECT/CT)
    Positron Emission Tomography Computed
    Tomography (PET/CT)
    Position Emission Tomography Magnetic
    Resonance (PET/MR)

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- Dual Energy X-ray Absorptiometry (DXA, previously DEXA)
- 10) Neonatal/Paediatric Radiography
- 11) Interventional radiology procedures
- 12) Other new techniques

#### **Radiation Therapy specific indicators:**

- a) Have knowledge of molecular oncology and radiation biology.
- b) Have knowledge of aetiology and epidemiology of main cancer sites.
- c) Have knowledge of the radiotherapy management of the main cancer sites including techniques, dose and fractionation and (additional) impact on such if drug therapy is added.
- d) Have knowledge of other treatment modalities, surgery, chemotherapy, hormone therapy targeted therapies and their interaction with radiation.
- e) Demonstrate the ability to select and rationalise the treatment techniques appropriate to the patient's disease management.
- f) Understand the need for optimal immobilisation when engaging in all pretreatment planning and treatment processes as appropriate.
- g) Understand the techniques of virtual simulation and the dosimetric impact of different field arrangements to achieve an optimal therapeutic ratio.
- h) Be able to obtain, interpret and evaluate images taken as treatment verification.
- i) Be able to correctly position patient for all procedures, to ensure accurate delivery of the prescribed treatment.
- j) Have knowledge to administer the prescribed treatment in accordance with the treatment plan and ensure that all pre-treatment procedures have been adhered to prior to the administration of treatment.
- k) Understand the importance of in-vivo dose measurements and be competent in acquiring and interpreting same by following departmental procedures.

### Domain 6: Knowledge, understanding and skills

- 2) Have knowledge and understanding of the skills and elements required to maintain patient, self and staff safety.
  - a) Understand and be able to manage risk
  - b) Be able to identify, prevent and manage appropriately adverse events and near misses. Be familiar with the policy for their evaluation and follow through procedure.
  - c) Understand the importance of communication with patients and staff.
  - d) Understand the immunisation requirements for staff and the importance of occupational health.
  - e) Participate in manual handling training and use aids where appropriate
  - f) Participate in CPR training and the use of all basic life support devices.
  - g) Be aware of applicable legislation e.g. health and safety legislation, radiation safety legislation, employment legislation and relevant national and local guidelines.
  - Establish safe environments for practice, which minimise risks to patients, those treating them and others, including the use of hazard and infection control.
  - Work safely, including being able to select appropriate hazard control and risk management, reduction or elimination techniques in a safe manner in accordance with health and safety legislation.
  - j) Undertake appropriate health and safety training as per institutional policy.

## Practice placements

#### Criterion:

Practice placement learning enables the student to acquire the standards of proficiency for the profession and become safe, competent practitioners willing to accept personal and professional accountability for their work. Learning initially developed within the academic component of the profession must be integrated into practice through the experience and supervision offered by structured placements within professional settings. A partnership approach between the education provider and the practice placement is essential. Practice placement education is an integral component of professional education and training programmes.

#### Indicators:

#### a) Radiographer:

Students must spend at least 1,200 hours in practice placements, 280 hours of which must be in one block and full time.

Radiation Therapists:

Students must spend at least 1,200 hours in practice placements, 280 hours of which must be in one block and full time.

#### b) Radiographer:

The number, duration and range of practice placements are appropriate to support the delivery of the programme and the achievement of the standards of proficiency. This must include a mix of placements in a variety of areas of potential employment for the profession at appropriate stages within the programme of study. The variety of practice placements should include:

- 1) General radiography
- 2) Accident & emergency radiography
- 3) Dental radiography
- 4) Theatre radiography
- 5) Ward radiography
- 6) Fluoroscopy
- 7) Angiography (to include Cardiovascular)
- 8) Mammography
- 9) Computed Tomography (CT)
- 10) Magnetic Resonance (MR)
- 11) Ultrasound
- 12) Nuclear Medicine / Radionuclide Imaging (RNI)
- 13) Positron Emission Tomography Computed Tomography (PET/CT)
- 14) Dual Energy X-ray Absorptiometry (DXA, previously DEXA)
- 15) Neonatal/Paediatric Radiography
- 16) Interventional radiology procedures

#### Radiation Therapists:

The number, duration and range of practice placements are appropriate to support the delivery of the programme and the achievement of the standards of proficiency. This must include a mix of placements in a variety of areas of potential employment for the profession at appropriate stages within the programme of study. The variety of practice placements should include:

- 1) Pre-treatment
- 2) Dosimetry
- 3) Making immobilization devices
- 4) All treatment
- 5) CT simulator
- c) The selection of practice placements provided by the education provider in conjunction with service agencies reflects the scope of the radiography and radiation therapy settings, in which the Radiographer and Radiation Therapists normally operate.
- d) The education provider will have a set of requirements for the selection of placements to ensure quality learning environments for students. The educator will work in partnership with the practice placement provider and will make a formal agreement that clearly set out the responsibilities of both parties and which will be subject to review on a regular basis.
- e) On-going reviews of practice placements will ensure that placements provide a safe and supportive environment, high quality professional practice and opportunities for the student to experience direct contact with patients. Students, the practice education team<sup>1</sup> and placement providers will have a role in this review process.
- f) Supervision will be provided to students by the practice education team.
- g) Students, placement providers and the practice education team will be fully informed and prepared for the practice placements.
- h) While on placement, contact should be maintained with the student by the programme providers. To this end, appropriate contact should be maintained between the practice education team and the student on placement.
- i) Practice educators will have relevant professional and academic qualifications, practice experience and competence in the area which they are supervising. Practice educators should be qualified a minimum of three years. Practice educators should be fully informed of the expectations, organisation and arrangements for placements. In addition, they will have undertaken appropriate training to enable them to carry out their role effectively and efficiently and will normally be located in the same practice setting as the students.

<sup>&</sup>lt;sup>1</sup>The education provider will provide details of who the practice education team are.

- j) Support and training will be available to practice educators to develop their practice education skills in relation to facilitating students on placement.
- k) Student allocation to practice placements is based on the need to integrate theory and practice and to facilitate the progressive development of the standards of proficiency for the profession. The standards of proficiency are the knowledge, skills, competencies and professional qualities that are required of graduates from an approved programme for the safe and appropriate practice of the profession. They are the minimum standards for entry to the profession. The standards and proficiency learnt in this way should be transferable between situations, contexts and institutions.
- l) Pre-placement requirements must be in place.
- m) Policies and procedures are in place for the assessment of students on practice placements, including appeal mechanisms for failed placements.
- n) A code of conduct for students whilst on placement should be in place.